2017-18 ANNUAL REPORT



NEW
RELATIONSHIP
TRUST

INVESTING IN FIRST NATIONS IN BRITISH COLUMBIA

The New Relationship Trust (NRT) is an independent non-profit organization dedicated to strengthening First Nations in BC through capacity building.



NEW RELATIONSHIP TRUST
INVESTING IN FIRST NATIONS IN BC
2017–18 ANNUAL REPORT



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COLUMBIA



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OUR MISSION

Investing in First Nations in British Columbia to assist them in building their capacity.

OUR VISION

A British Columbia where First Nations enjoy a high quality of life that includes vibrant cultures and languages, effective and independent governments, social justice, economic prosperity, and where all forms of education are valued and accessible.

OUR GUIDING PRINCIPLES

We believe in the spirit of cooperation and collaboration that respects and advances First Nations' decision-making, traditional teachings and laws. To achieve our Vision and Mission, the following Guiding Principles inform our shared work:

- Supporting First Nations in their capacity development efforts as they pursue individual and communal self-sufficiency.
- Engaging in effective communications and engagement with those that we serve to strengthen and inform our activities
- Ensuring fair and equitable access to our services through the creation of transparent criteria that focus on initiatives that lead to measurable change at the individual, community and Nation levels
- Increasing the investment fund through responsible management, leveraging of our assets and pursuit of additional resources while not duplicating or replacing existing government or First Nations programs

MESSAGE FROM THE CHAIR AND CEO





On behalf of the Board and staff at NRT, we are pleased to present the 2017–2018 Annual Report. As you will discover in its pages, 2017 was another successful year for us. Working within our five strategic areas of Governance Capacity, Education, Economic Development, Youth & Elders, and Language & Culture, we expanded many of our existing initiatives and added some new ones. New Relationship Trust successfully funded numerous projects and are honoured to highlight some of these key initiatives throughout this report.

The total strategic initiatives disbursements for 2017–18 was $4,479,887. As of March 31, 2018, the value of our investment fund was $92,598,519. These monetary values represent numerous lives changed, degrees earned, opportunities given, capacity attained and dreams supported. We are honoured to highlight the past year's successes and look forward to the big goals ahead.

The quality of life for First Nations people depends heavily on our ability to self-govern effectively. With strong governments, we will be able to build our Nations according to our shared visions of prosperity, abundance, health and happiness for our people. The future of our children depends on it.

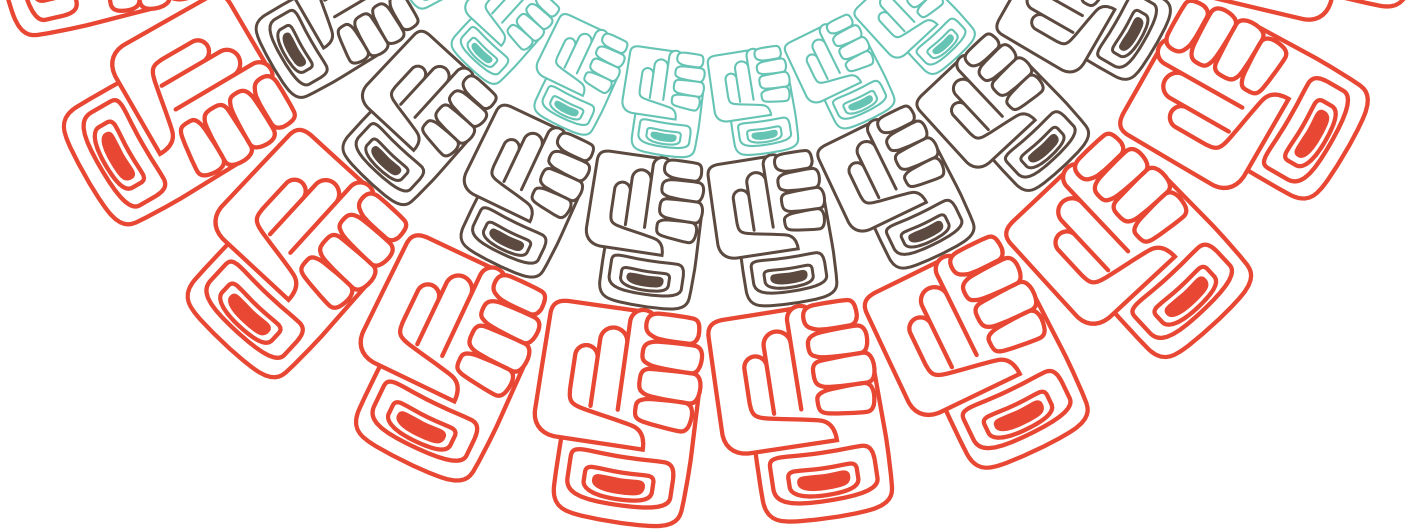
NRT supports several initiatives under the umbrella of governance capacity. Through our Direct Support Initiative, we provide funding directly to communities and groups of communities to support their unique governance capacity needs. In the 2017–2018 fiscal year, we funded 60 projects. Through our Nation Councils Policy Initiative we support policy development at the Nation Council and Tribal Council levels. New this year we are pleased to introduce the Nation Governance Initiative that will support First Nations in British Columbia (BC) to complete Nation-building and self-determination projects that involve research, exploration, and practice of First Nations rights and title.

Of course, we continue to support initiatives in our other strategic priority areas: Education, Economic Development, Youth & Elders and Culture & Language. Together with governance, these areas are consistently identified as high priorities by First Nations, and they remained top priorities in a series of online surveys we posted in 2014–15.

Our scholarship and bursary initiatives have had a stellar year. More and more First Nations students are receiving financial assistance through our foundation and its partners. NRT awarded 171 Bursaries in 2017-2018 totalling $381,000 and 137 scholarships totalling $1,012,500. Our goal is to continue to grow these numbers year after year, providing education that changes the lives of students for generations to come.

This year, the Entrepreneur Equity Matching Initiative (EEMI), has provided First Nation entrepreneurs with much needed cash equity, matching funds to start or expand their businesses throughout the province. EEMI proved successful this past year. $307,048 of NRT's dollars contributed to 99 new and existing businesses to leverage more than $357,904 million. For every dollar that NRT contributed, $28.8 was leveraged.

In addition, under our Community Equity Matching



Initiative (CEMI), NRT contributed $69,178 to 6 First Nation community projects, which leveraged $119,178. For every dollar NRT contributed, $15.1 was leveraged. This work could not be accomplished without our partnership with the Aboriginal Financial Institutions (AFIs) around the province.

In this year's Annual Report, we chose to showcase some of the ways that NRT supports BC First Nations Youth and Elders. New this year, Elders Grants have been increased from $2,000 to $2,500, and an additional $200,000 has been allocated to Youth Grants for projects that are specific to First Nations language revitalization. In supporting both groups, we help build a strong, vibrant and prosperous future for First Nations communities, one that is firmly rooted in the wisdom and traditions of our ancestors.

In addition to these new initiatives and our regular offerings, 2018–2019 promises to be a fun year. We are already gearing up for the 2018 Young Entrepreneurs Symposium (YES), which will take place in Edmonton, AB from November 26–29, and we have scheduled the annual NRT Foundation Golf Tournament to take place August 2nd, 2018.

After nearly a decade of operations, NRT has built a solid reputation as a respected and reliable organization serving the needs of First Nations in BC. We have demonstrated responsible use of the fund and have made progress in moving NRT towards a "perpetual fund'; this direction has been provided by the First Nations throughout BC. As a result, we are now leveraging additional funds and attracting new partners, and we have been approached by the Province about taking on the oversight of additional services. With respect to the latter, we are examining these opportunities carefully to see if they fit with our mandate.

We recognize the high demand for our project support and funding initiatives, and the challenges these bring. Our team is committed to providing meaningful initiatives that make a lasting difference in the lives of BC First Nations. Our goal is to continue to grow the NRT investment fund and to increase funding support and influential resources for First Nations families, students, and entrepreneurs, and their unique communities. This year, we will be travelling to the different communities in BC to better engage with those that we serve to strengthen and inform our activities. We look forward to hearing your feedback!

Respectfully,





Hugh Braker
Chair

Cliff Fregin
CEO

2017-2018
FISCAL YEAR IN HIGHLIGHTS

$4,660,539 IN STRATEGIC EXPENDITURES

73 YOUTH PROJECTS FUNDED
GOAL: 50

$146,000 IN FUNDS ALLOCATED TO YOUTH PROJECTS

1.15% IN ADMINISTRATIVE COSTS

99 FIRST NATIONS ENTREPRENEURS AND COMMUNITY BUSINESSES SUPPORTED



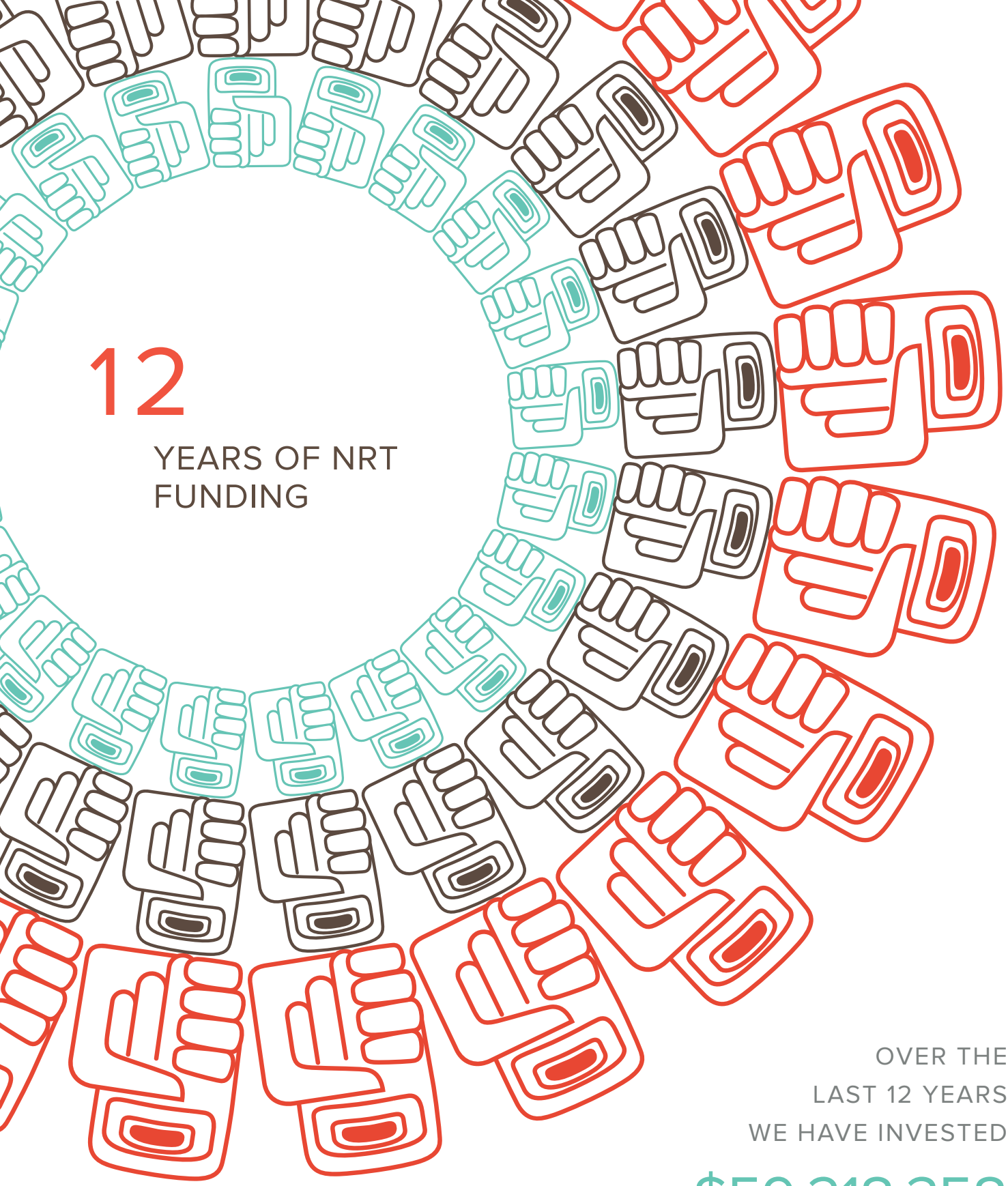
60 **DIRECT SUPPORT PROJECTS APPROVED**

98 **ELDER PROJECTS**
FUNDED GOAL: 80

308 **POST-SECONDARY STUDENTS SUPPORTED**

171	93	29	15
BURSARIES	UNDERGRADUATES	MASTERS	DOCTORATES





12

YEARS OF NRT FUNDING

OVER THE LAST 12 YEARS WE HAVE INVESTED

$59,218,358

ACROSS ALL STRATEGIC AREAS

GOVERNANCE & CAPACITY	**$20,220,829**
Direct Support	$12,445,178
Policy Development & Coordination	$3,519,919
Capacity Tools and Resources	$3,193,351
National Policy	$46,150
Assertion Workshops	$311,190
Economic Dev. Support Team (EDST)	$330,189
Best Practices	$66,340
Regional Engagements	$308,512
EDUCATION	**$16,495,385**
Scholarships & Bursaries	$7,115,403
New Paths Grade-School Learning Enhancements	$2,953,334
Post-Secondary Employment Subsidies	$2,285,107
Development Certificate for FN Language Teacher	$1,600,751
K-12 Education Initiatives	$2,540,790
LANGUAGE & CULTURE	**$10,544,500**
First Voices	$1,850,000
BC Language Initiative	$2,235,000
Language and Culture Camps	$750,000
Master Apprentice	$1,617,250
Language Authorities	$1,372,750
Language Certification	$869,500
Language Nest	$500,000
Arts Administration and Culture Camps	$1,350,000
ECONOMIC DEVELOPMENT	**$5,645,833**
BC Aboriginal Business Awards	$350,000
Entrepreneurs Equity Matching	$3,948,256
Other Initiatives	$1,347,577
ELDERS & YOUTH	**$4,614,414**
Elders Gathering	$519,764
Elders Grants	$1,938,762
Youth Conferences	$365,849
Youth Grants	$1,790,039
SPECIAL PROJECTS	**$1,697,397**
Youth Entrepreneurs Symposium	$1,587,732
Golf Fundraiser	$109,665

STRATEGIC INITIATIVES
AT A GLANCE

NRT SUPPORTS INITIATIVES IN THE FOLLOWING AREAS:

SPECIAL PROJECTS

NRT continues the pursuit of a higher quality of life for BC First Nations through Special Projects focused on capacity development.

This year we highlight initiatives that we've administered on behalf of the Federal Government: the Aboriginal Labour Market Community Navigators, the BC Indigenous Clean Energy Initiative (BCICEI), and the Economic Development Support Team. We also host the annual Young Entrepreneurs Symposium (YES), and an annual Golf Tournament to raise support for post-secondary Scholarships and Bursaries.

NATION GOVERNANCE INITIATIVE: Providing funding to aid in the improvement of government systems; Allowing for First Nations to increase their jurisdiction over their lands, waters and resources in a modern era.

DIRECT SUPPORT INITIATIVE: Supporting a number of projects that benefit First Nations community engagement initiatives to achieve goals of self-reliance.

TRIBAL COUNCILS POLICY INITIATIVE: Tribal Councils Policy Initiative: To support policy development and resource sharing between both the First Nations Tribal Councils and Nation Councils in BC.

EDUCATION

Education Initiatives encourage First Nations youth to pursue higher education and help communities to implement local education initiatives for kindergarten to grade 12 students.

LANGUAGE & CULTURE

Language & Culture Initiatives protect and preserve our First Nation languages and increase the number of trained teachers of those languages.

ELDERS & YOUTH

Elders & Youth initiatives support community based projects, activities and events for Youth and Elders.

ECONOMIC DEVELOPMENT

Economic Development support is focused on the creation of a province-wide strategic direction for our First Nation communities to further their individual and collective economic development goals.

GOVERNANCE CAPACITY

Governance Capacity Initiatives help build capacity within First Nations communities, so they can effectively participate in, and benefit from, land-use planning, resource revenue-sharing, and economic development opportunities.



SPECIAL PROJECTS:

NATION GOVERNANCE INITIATIVE

NEW IN 2018-2019!

NRT is pleased to announce that it has launched a new funding stream in 2018-2019! The ***Nation Governance Initiative*** will support First Nations in BC to complete nation-building and self-determination projects.

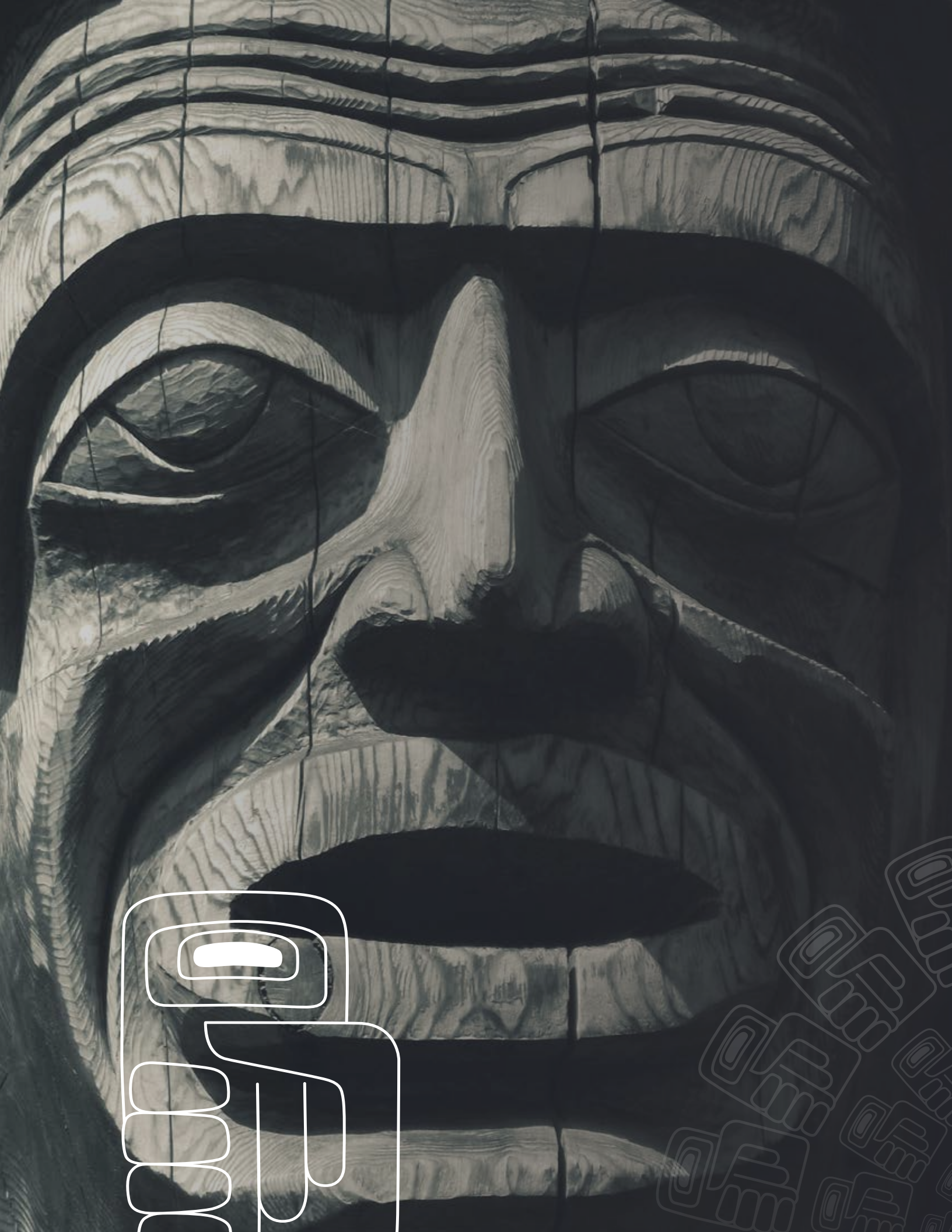
Projects funded by this initiative will help improve governance systems and structures so First Nations may advance their authority and jurisdiction over their lands, waters, resources, citizens, and services in the context of a modern era.

"The Nation Governance Initiative is exciting for NRT – through our discussions with First Nations leaders we know these grants are timely because of the current Nation to Nation fiscal relationship discussions and the provincial and federal commitments to implement the United Nations Declaration on the Rights of Indigenous Peoples" explains NRT CEO Cliff Fregin. *"These new funds will help communities improve their governance systems where they feel they need it most and will help promote self-determination by autonomous First Nations. It is well known that to become healthy and prosperous once again, our communities need to be decision-makers in our territories".*

The Nation Governance Initiative will support projects that are relevant to the following categories and types:

- Facilitating how to enact traditional laws in a modern era
- A process to draft and approve laws
- Monitoring and enforcing of laws (e.g. addressing infringements)
- Ratifying community engagement protocols
- Membership codes
- Land management codes/laws
- Defining territory/shared territory
- Defining relationship with other First Nations and governments (e.g. BC, Canada)
- Dispute resolution (e.g. fund independent arbitration with other First Nation)
- An assertion of title and rights practices
- Negotiating Nation to Nation agreements
- Creating leasing review/approval processes





SPECIAL PROJECTS:

DIRECT SUPPORT INITIATIVE

ASSISTING FIRST NATIONS TO BUILD CAPACITY

The NRT Governance Capacity initiatives funded by NRT include grants to First Nations and Tribal Councils across BC. Since 2008 when the Direct Support initiative was created to provide grants directly to First Nations in BC, NRT Governance funding has totaled over **12,445,178.**

For the past 12 years, First Nations leaders and community staff members have consistently stated that NRT's Governance Capacity funding remains essential to enhance their governance structures and address capacity issues based on their needs.

Direct Support funds have been used to support a wide spectrum of projects such as land use planning, GIS mapping, governance terms of reference, economic development strategies, financial policies, impact/benefit analyses and community engagement initiatives. We have learned from both First Nations and the projects we've funded that each community is unique and they are each at a different stage to achieve their goal of self-reliance.

A close look at the diversity of 203 First Nations in BC reveals that a common approach to programming will not work. That is why NRT's Direct Support initiative was created to ensure First Nations can apply for funding to complete projects that address their own challenges and needs.

Another important aspect of Direct Support funding is that we ask communities to share their completed projects with one another through the First Nations in BC Knowledge Network web portal, www.fnbc.info. In this way, the knowledge gained by one community can be amplified when it is shared with other communities. To learn more about Direct Support projects funded by NRT and other important First Nations resources, please visit the Knowledge Network portal to see what information is available to you today.

SPECIAL PROJECTS:

TRIBAL COUNCILS POLICY INITIATIVE

The ***Tribal Councils Policy Initiative*** provides support to First Nations tribal councils and Nation councils in BC to support policy development and to promote information and resource sharing amongst the councils.

NRT ALLOCATED $250,000 IN 2017-2018 FOR TRIBAL COUNCILS POLICY INITIATIVE FUNDING.

Up to $25,000 was available per project and a maximum of two projects per council in the five areas of NRT's mandate: 1) Economic Development; 2) Education; 3) Elders and Youth; 4) Governance; and 5) Language. Examples of projects may include: regional governance and business models to organize First Nations, government and industry; and joint business partnerships between First Nations to leverage negotiation opportunities and revenue sharing agreements.

"It is widely recognized that First Nations rely heavily on tribal councils and Nation councils for coordinated policy development within their territories – quite often the strength of a united voice is what First Nations require to take assertive steps to strengthen their communities," explains NRT CEO Cliff Fregin. *"NRT feels that Tribal Councils Policy Initiative helps support First Nations in BC to better meet their policy development objectives, especially in light of federal commitments to implement UNDRIP and to eliminate the Indian Act."*

Policy initiatives supported may include but is not limited to the following list:

- Research and business case development to support policy and legislative initiatives;
- Tribal council models and principles to organize First Nations, government and industry;
- Support business partnerships, negotiation, and revenue and benefit sharing agreements.

To find out more about the Nation Councils Policy Initiative and to download the application, please see the NRT website for more information at the following address: www.newrelationshiptrust.ca





ENCOURAGING ACCESS TO EDUCATION

STRATEGIC INITIATIVES:

EDUCATION

Education is key to independence for First Nations. Assisting First Nations individuals to pursue and complete their education and training goals is a high priority for NRT.

The NRT education strategy currently has the following components:

- Support for the NRT Foundation to attract private and public contributions
- Scholarships and bursaries for post-secondary students
- Support for First Nations communities for kindergarten to grade 12 (K-12) initiatives

SUPPORTING K-12 INITIATIVES

NRT supports initiatives that increase the First Nations high school graduation rate. In 2012, NRT created the K-12 Education Grants initiative, which provides funds to First Nations in BC to deliver K-12 projects at the community level. Eligible projects fall into three categories: English, literacy, math and science.

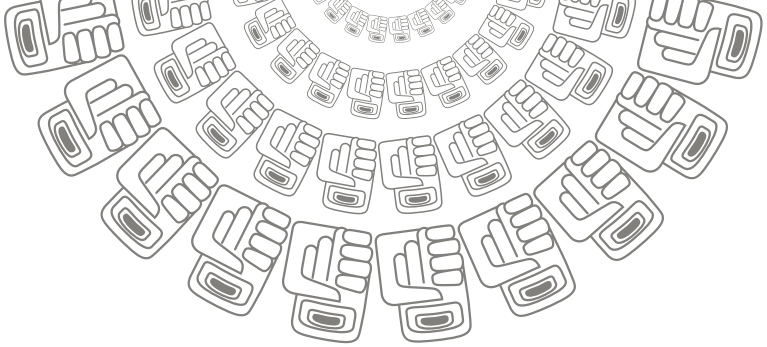
NRT SCHOLARSHIPS AND BURSARIES

NRT continues to provide scholarships and bursaries to First Nations students to help them achieve post-secondary education and training goals. Funding is awarded based on qualification criteria and the student's proposed contributions back to First Nations communities. Scholarships are awarded for students pursuing undergraduate, masters and PhD degrees. Bursaries are awarded for certificate, diploma, associate degree and trades programs.

To support First Nation students, the New Relationship Trust Foundation seeks partnerships with First Nations, corporations, organizations, public and private scholarship organizations to create more awards for students.

STRATEGIC INITIATIVES:

LANGUAGE & CULTURE



Preservation of First Nations languages and cultures builds self-identity and enhances cultural pride.

PROTECTING AND REVIVING LANGUAGES & CULTURES

Sixty percent of the First Nations languages in Canada are spoken in BC. With 34 First Nations languages and more than 60 dialects, BC has the most diverse array of First Nations languages in the country. However, many of these dialects are in danger of being lost. Preservation of First Nations languages and cultures builds self-identity and enhances cultural pride. Under this strategic direction, NRT has prioritized language revitalization due to the current crisis facing First Nations languages in BC.

LANGUAGE & CULTURE PROGRAMS

In 2017–2018, NRT provided funding to First People's Cultural Council to deliver the following initiatives:

Language and Culture Camps

We supported language and culture immersion camps for participants of all ages.

Master Apprentice

This initiative pairs learners with fluent speakers to create a new generation of fluency.

Pre-school Immersion

This immersion program is for pre-school students and their parents.

Language Authorities

The initiative supports collaboration among communities that share the same language, so they can build tools and work together on language revitalization.

First Voices

This suite of web-based tools assists First Nations to archive and learn about their languages and cultures. NRT support was distributed to language communities and organizations, so they could upgrade their existing archives and develop lessons and training.

BC Language Initiative

The BC Language Initiative supports First Nations communities and organizations in their efforts to revitalize languages through documentation, language classes, immersion programs, material and curriculum development and promotion.

Arts Administrator and Cultural Manager Internships

This initiative helps communities build capacity to manage arts and culture by supporting internships and mentorships.

Sharing Traditional Arts Across Generations

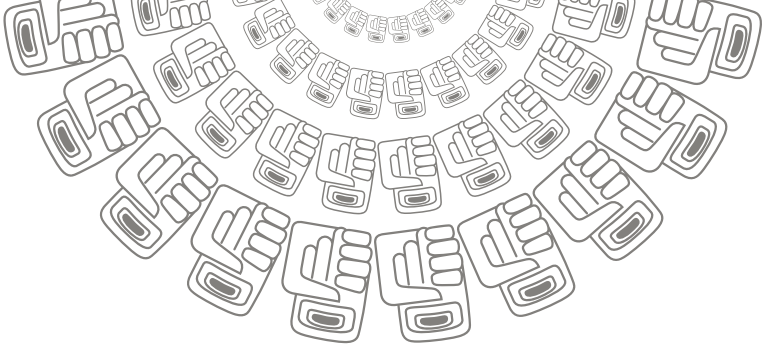
This initiative supports the inter-generational transmission of traditional arts skills and knowledge.





STRATEGIC INITIATIVES:

ELDERS & YOUTH



Our Elders hold the wisdom of past generations. Our Youth are the key to the future. Both groups are essential to strong, healthy Nations.

SUPPORTING INITIATIVES THAT ENGAGE YOUTH AND ELDERS

Each year, NRT supports initiatives for both Elders and Youth groups to build capacity at the community, regional and provincial levels. Based on feedback received from community members, NRT focuses support on community-based projects, activities and events. NRT continues to support projects that assist groups, communities and organizations representing First Nations Elders & Youth in BC to develop and deliver projects that build capacity, governance, entrepreneurship, and promote youth leadership, mentorship and networking.

ELDERS GRANTS

The NRT BC First Nation Elders Grant Initiative provides support for groups, communities and organizations representing First Nations Elders in BC to develop and deliver community programs that benefit and build capacity for Elders. Types of projects include storytelling, culture camps and participation in events and gatherings.

ELDERS GATHERING

Each year, NRT provides financial support to the Annual Elders Gathering, helping Elders throughout the province to have inter-social and community links that bind them together as a Nation. It allows them to intermingle with like-minded, like-aged individuals and their families, to reveal common grounds that strengthen those links.

YOUTH GRANTS

The NRT BC First Nation Youth Grant Initiative provides incentives for groups representing First Nation youth in British Columbia to develop and deliver projects that strengthen youth leadership skills, build capacity and/or provide mentorship opportunities. Types of projects include language archiving, participation in traditional cultural activities and attending the Gathering Our Voices Aboriginal Youth Conference.

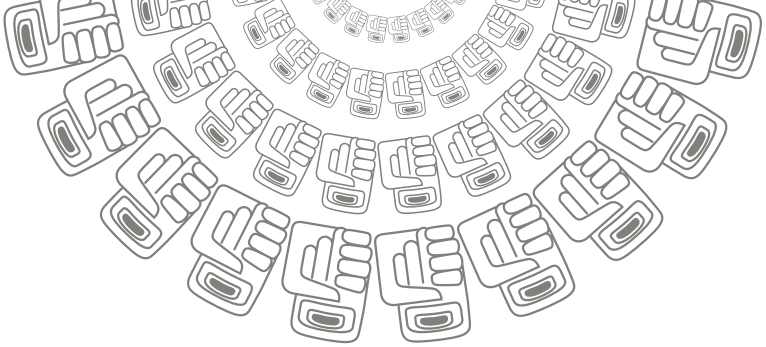
BC ASSOCIATION OF FRIENDSHIP CENTRES

NRT provided funds to the BC Association of Friendship Centres to support the annual Gathering Our Voices Aboriginal Youth Conference..

Target	2017-2018	To Date	Status
Fund up to 50 youth Projects per year	73 projects funded	943	Goal exceeded
Fund up to 80 Elder projects per year	98 projects funded	908	Goal exceeded
Support Annual Elders Gatherings	$50,000 in support provided	11 Elder Gatherings funded	Goal met
Fund annual gathering or initiatives that build capacity for BC First Nations Youth	$25,000 provided to youth governance conference	16 Youth Gatherings funded	Goal met

STRATEGIC INITIATIVES:

ECONOMIC DEVELOPMENT



Healthy First Nations communities require a sustainable level of prosperity to achieve their goals and support their programs. By taking advantage of economic development opportunities, First Nations can prosper.

FOSTERING AND ADVANCING ECONOMIC DEVELOPMENT OPPORTUNITIES

NRT's Economic Development strategy has the following focus areas:

Equity Matching Initiatives

In 2010, NRT launched the Entrepreneur Equity Matching Initiative (EEMI) to support First Nations entrepreneurs in BC by partnering with BC Aboriginal Financial Institutions (AFI) to provide matching equity for new or expanding businesses in the province.

This exciting opportunity assists entrepreneurs in obtaining financing for their businesses, as well as assisting AFIs in identifying new lending opportunities in their service areas. In 2011, NRT expanded the EEMI to include First Nation community business projects in BC by introducing the Community Equity Matching Initiative (CEMI). NRT will continue to offer equity matching to both business and community projects and will expand outreach efforts in partnership with AFIs to ensure potential applicants are aware of this opportunity.

West Coast Energy Fund

Created in partnership between Indigenous and Northern Affairs Canada – Strategic Partnerships Initiative and NRT, the West Coast Energy Fund (WCEF) is a $5 million capital fund that is available to support Aboriginal entrepreneurial and community businesses in BC that are related to oil and gas and liquefied natural gas (LNG) projects. It is delivered by selected Aboriginal Capital Corporations and Aboriginal Community Futures organizations.

In 2018-2019 NRT is proud to announce that the scope of the West Coast Energy Fund is broadening. The WCEF will now be available to facilitate Indigenous participation in West Coast energy developments, and address related priorities and interests (including, for example, environmental priorities). Funds will be fully disbursed in the form of a non-repayable contribution.

Other Economic Initiatives

NRT seeks public and private partnerships to support capacity building for First Nations in the economic and business development sector. In addition, NRT is researching 'access to capital' opportunities, which allow First Nations in BC to participate in viable economic opportunities.

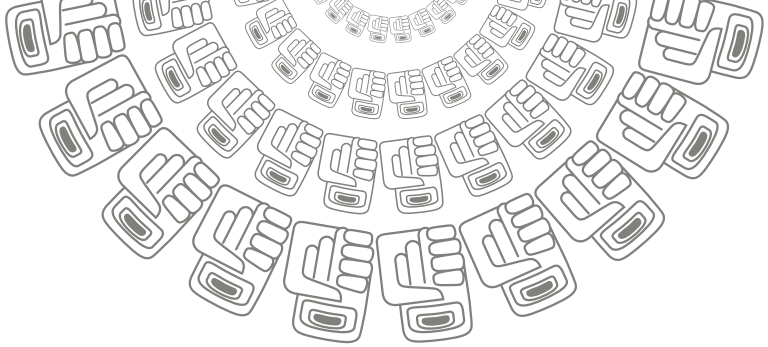
Target	2017-2018	To Date	Status
Provide matching equity annually for up to:			
50 First Nations Entrepreneurs	99 First Nation Entrepreneurs	698 First Nations Entrepreneurs	Goal Exceeded.
10 First Nations Communities	6 First Nations Communities	54 First Nations Communities	Goal Not Met.





STRATEGIC INITIATIVES:

GOVERNANCE CAPACITY



Building governance capacity helps First Nations and their communities move successfully toward independence and self governance.

DIRECT SUPPORT FOR GOVERNANCE CAPACITY BUILDING

NRT provides direct support to BC First Nations for capacity building initiatives. Support is provided according to each communities' unique capacity needs.

NRT funding is offered in two streams: grants for individual communities, and grants for three or more collaborating communities.

Direct Support funding is intended to help First Nation communities build capacity in the areas that they need it most. A total of $1.5 million was allocated for direct support in 2017-2018. Funding is available in two streams:

- A maximum of $25,000 per project is available to individual First Nations.
- A maximum of $50,000 per project is available to groups of three First Nations who are collaborating on a capacity building initiative.

TRIBAL COUNCIL POLICY INITIATIVE

The Tribal Council Policy Initiative supports policy development in BC at the tribal council and Nation council level, and promotes information and resource sharing amongst the councils. NRT allocated $250,000 in 2017-2018 for Tribal Council Policy Initiative funding. Up to $25,000 is available per project and a maximum of two projects per council, depending on funding availability.

CAPACITY TOOLS & RESOURCES

Additional capacity support is being used to develop tools and resources that will benefit all First Nations communities. For example:

- NRT partnered with the First Nations Technology Council to develop the First Nations in BC Knowledge Network for sharing capacity tools, resources, and networking. This initiative is available at: www.fnbc.info
- NRT is updating its best practice reports for Governance, Consultation & Accommodation, Comprehensive Community Planning, Land Use Planning, and Environmental Assessments.
- Updated Best Practice reports will be available in Fall 2018 at: www.newrelationshiptrust.ca/resources



ABOUT THE NEW RELATIONSHIP TRUST FOUNDATION

The NRT Foundation is a charitable non-profit organization that was created in 2011 by the NRT to advance the education goals of First Nations in British Columbia. The NRT Foundation focuses on three key areas: Scholarships, Bursaries, and K-12 Education Grants.


NEW
RELATIONSHIP
TRUST
FOUNDATION



NEW RELATIONSHIP TRUST FOUNDATION

Mission: To assist Indigenous Peoples in British Columbia separately and collectively to meet their education goals, and to support the educational component of Indigenous language revitalization.

In 2011, NRT created the New Relationship Trust Foundation to seek additional funding partners for education awards and issues tax receipts to companies and individuals that contribute funds. This strategic decision allows the Foundation to use its charitable status to attract additional support for NRT's education initiatives.

In 2012, the Foundation assumed oversight of NRT's education initiatives. In the short term, the Foundation is seeking to leverage donations of $1.25 million over the next three years. The long-term goal is to build an endowment fund of $30 million over the next ten years.

To date, the Foundation has leveraged in excess of 2,792,954 in support from new partners. The Foundation will continue to seek donations from the private and public sectors for education support.

NRT Foundation Golf Tournament

In 2017, the New Relationship Trust Foundation 7th Annual Golf Tournament raised $32,635 toward supporting the NRT Foundation.

> I would like to give a huge thanks to the New Relationship Trust Foundation for supporting First Nations students, including myself. This organization continues to inspire students, motivate them, and assist them in achieving their educational goals.
>
> - Emily Pearson, Undergraduate

Target	2017-2018	To Date	Status
Produce annual recipient brochure.	Brochure produced and distributed.	8 Annual brochures produced and distributed.	Goal met annually.
Provide up to 40 scholarships & 60 bursaries annually.	Scholarships and bursaries fully allocated for 2017-2018 • 171 Bursaries • 93 Undergrads • 29 Masters • 15 Doctorates	Overall: • 940 Bursaries at $1,920,000 • 620 Undergraduate at $3,003,000 • 216 Masters at $2,072,500 • 115 Doctorate at $2,202,500 • 132 Chief Joe Mathias at $139,000	Goal exceeded annually.
Via NRT Foundation, attract $1.25 million for scholarships and bursaries.	NRT will work with the NRT Foundation to attract additional scholarship and bursary funds.	To date, $2,792,954 has been raised from new partners, and $180,495 from the NRT Foundation Golf Tournament	Goal exceeded to date.
Establish a database of scholarship & bursary recipients	All Scholarship and Bursary recipients were added into the database	Database established and recipients added	Goal met annually.

YES 2018
LEARN, LAUGH & LIVE

THE YOUNG ENTREPRENEUR SYMPOSIUM

As one of the largest Indigenous youth events in Canada, the Young Entrepreneurs Symposium (YES) has brought together young Indigenous entrepreneurs and entrepreneurs-to-be together with business leaders and role models over the last 14 years.

OVER 150 YOUNG ABORIGINAL BUSINESS PEOPLE FROM ACROSS CANADA

With stimulating challenges, a line-up of motivational panelists and speakers from a variety of backgrounds, YES provides an opportunity for young entrepreneurs to raise their profile in the business world, highlighting their skills, driving attitude and innovative ideas. YES is also an opportunity to connect with peers, building the business network of tomorrow's influencers.

Delegates have access to top-level business acumen delivered by seasoned entrepreneurs that is absorbed to further personal and professional development. At YES, young Indigenous entrepreneurs sharpen their vision and add confidence to their dreams.

Each year the symposium attracts 150 young Indigenous business people from across Canada, and this past year's event brings the total number of young Indigenous people who have experienced this incredible YES journey to over 1,000.

YES 2017 will be held in Edmonton, AB from November 26 - 29, 2018.

> YES was an inspiring event like no other and I was filled with joy to meet so many amazing people. I don't live in my First Nations community and I am grateful for the events, gatherings and places that prepare the fertile grounds to connect. I am very thankful to all of you at New Relationship Trust for making an event as GREAT as YES!
>
> - Logan Ashley

> This is my second time attending YES, and I saw improvements in both my own skills and how the conference was facilitated. Last year, YES 2016 introduced me to the bountiful network of Indigenous enterprises and the wide range of opportunities available to young Aboriginal entrepreneurs.
>
> - Justine Peters

> Attending YES 2017 was a great experience for me. I was able to get out of my comfort zone and overcome shyness. By the end of the symposium I was networking...and making friends. I gained confidence and will continue to work on public speaking.
>
> - Cheyenna Kootenhayoo


EXIT



PARTNERSHIPS

As outlined in the organization's 2017-2020 strategic plan, NRT will establish and maintain partnerships with First Nations and public and private organizations that share common goals and values in order to leverage funds and minimize administrative costs.

NRT'S CURRENT PARTNERS

All Nations Trust Company (ANTCO)

Nuu-chah-nulth Economic Development Corporation (NEDC)

Tale'awtxw Aboriginal Capital Corporation (TACC)

Tribal Resource Investment Corporation (TRICORP)

Community Futures Development Corporation of Central Interior First Nations (CFDCCIFN)

Stó:lō Community Futures

BC Treaty Commission

First Nations Health Authority

Native Fishing Association

Indigenous and Northern Affairs Canada (INAC)

Western Economic Diversification Canada

First Nations Leadership Council:

- First Nations Summit (FNS)
- BC Association of First Nations (BC AFN)
- Union of BC Indian Chiefs (UBCIC)



THE NRT TEAM 2017-18

BOARD OF DIRECTORS

Hugh Braker
CHAIR

David Jimmie
VICE CHAIR

Terry Kuzma
SECRETARY

Debra Hanuse

Byron Louis

Miles Richardson

Angela Wesley

NRT STAFF

Cliff Fregin
CHIEF EXECUTIVE OFFICER

Kim Brazil
CHIEF FINANCIAL OFFICER

Chanze Gamble
GENERAL MANAGER

Marie Alaimo
SENIOR PROJECT OFFICER

Lana Plante
PROJECT OFFICER

Veronica Ghostkeeper-Gerow
EDST COORDINATOR

Cole Sayers
INDIGENOUS CLEAN ENERGY COORDINATOR

Terri J. Bell
EXECUTIVE COORDINATOR

FOUNDATION

Rochelle Saddleman
PARTNERSHIPS AND MARKETING MANAGER

AUDITORS

MNP
15261 Russell Avenue
White Rock, BC V4B 2P7

CUSTODIAN

CIBC Mellon Global Securities Services Company
1066 West Hastings Street
Suite 1600
Vancouver, B.C. V6E 3X1

INVESTMENT COUNCIL

Mercer
550 Burrard Street, Suite 900
Vancouver, BC, V6C 3S8





FINANCIAL OVERVIEW

HIGHLIGHTS

- NRT's total assets at year-end were $96.5 million and consisted primarily of investments and restricted cash.
- The market value of the investment portfolio was $92.6 million. The cumulative unrealized gain on investments was $11.5 million.
- Strategic initiative expenditures, including commitments were $4.7 million.
- Other initiative expenditures for Special Projects were $3.3 million.
- Operating expenditures were $1.1 million.

OPERATIONS

Contribution Fund

The Contribution Fund earned $4.6 million of income from investments held in institutional pooled funds managed by professional investment managers.

	2018	2017
Income	$3.35 million	$1.75 million
Capital Gains	$1.26 million	$2.31 million
Management Fees	$0.44 million	$0.42 million

Strategic Fund

The Strategic Fund had revenues of $0.231 million of which $.05 was from investments held in institutional pooled funds managed by professional investment managers. Strategic expenditures focus on enhancing capacity within First Nation governments, encouraging access to education, protecting and reviving languages and cultures, supporting initiatives that engage youth and elders, and fostering and advancing economic development opportunities.

Other Initiatives Fund

In NRT's continued efforts to support capacity development initiatives for BC First Nations, we administered $3.3 million for special projects on behalf of the Federal Government.

Operating Fund

Operating expenditures consisted mainly of staffing costs, governance, professional fees, and occupancy. NRT continues to be well managed, with clean and organized records, along with controlled spending. Actual operating expenditures were 1.15% of the total investments for the year ended March 31, 2018. This meets the Board of Director's performance target to limit administrative costs to less than 2% of the investment portfolio.

	2018	2017
Operating Expenditures	$1,065,911	$1,117,636
Operating Expenditures as % of Total Investments	1.15%	1.16%



2018 STRATEGIC EXPENDITURES & COMMITMENTS

INVESTMENTS

Market and Portfolio Performance

The investment portfolio valued at $92.6 million, realized a return of 3.8% for the year ended March 31, 2018. On a relative basis, the investment portfolio was below its benchmark by 1.2%.

investments	2018	2017
Fair Value	$92.6 M	$96.4 M
Cost Base	$81.1 M	$83.9 M
Cumulative Unrealized Gain	$11.5 M	$12.5 M

One Year Returns

	Canadian Equity Fund	Global Equity Fund	Bond Fund	Total Portfolio
Fund Return	1.10%	6.90%	1.70%	3.80%
Benchmark	1.70%	10.70%	1.40%	5.10%
Excess Return vs Benchmark	-0.60%	-3.80%	0.30%	-1.30%

Economic Outlook

In 2018, it is expected that the global economy will gain stronger momentum while the Canadian economy will experience decent but slower growth. Many economists are projecting growth around 3.7% for the global economy and around 2.2% for Canada. The impact this will have on NRT's investment portfolio is unknown. The NRT Finance Committee is closely monitoring the investment portfolio and consults with a professional, independent investment advisory firm to ensure that portfolio is consistent with NRT's investment policy and strategic goals.

Investment Strategy

NRT's short-term portfolio objective is to preserve capital and manage cash flows over the next year. Short-term investments are held in money market and short-term fixed income funds.

NRT's long-term portfolio objectives are to preserve capital in real terms, generate sufficient annual cash flow to meet expenditure objectives, and increase cash flows to meet rising expenditures over the long-term.

By focusing on well managed, high quality, diversified long-term investments, NRT is positioned to minimize its exposure and risk of realizing unnecessary losses.

A key goal of NRT's financial strategy is growing the investment fund in order to support sustainable and ongoing

Nation re-building activities well into the future.



NEW RELATIONSHIP TRUST
FINANCIAL STATEMENTS

MARCH 31, 2018

New Relationship Trust
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For the year ended March 31, 2018

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Independent Auditors' Report

To the Board of Directors of New Relationship Trust:

We have audited the accompanying financial statements of New Relationship Trust, which comprise the statement of financial position as at March 31, 2018, and the statements of operations, changes in net assets, cash flows and the related schedules for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements
Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility
Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion
In our opinion, the financial statements present fairly, in all material respects, the financial position of New Relationship Trust as at March 31, 2018 and the results of its operations, changes in net assets and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Surrey, British Columbia

July 4, 2018

MNP LLP

Chartered Professional Accountants

New Relationship Trust
Statement of Financial Position
As at March 31, 2018

	Contribution Fund	*Strategic Fund*	*Other Initiatives Fund*	*Operating Fund*	*2018*	*2017*
Assets						
Current						
Restricted cash	**-**	**-**	**3,785,315**	**-**	**3,785,315**	3,036,917
Accounts receivable	**-**	**-**	**-**	**6,551**	**6,551**	4,290
Government agencies receivable	**-**	**-**	**-**	**24,149**	**24,149**	37,547
Prepaid expenses	**-**	**-**	**-**	**12,657**	**12,657**	10,902
Investments *(Note 3)*	**-**	**167,517**	**-**	**-**	**167,517**	7,000,000
	-	**167,517**	**3,785,315**	**43,357**	**3,996,189**	10,089,656
Capital assets *(Note 4)*	**-**	**-**	**-**	**45,355**	**45,355**	58,145
Investments *(Note 3)*	**92,015,705**	**415,297**	**-**	**-**	**92,431,002**	89,455,900
Due from (to) other funds	**(2,102,896)**	**(145,028)**	**2,219,319**	**28,605**	**-**	-
	89,912,809	**437,786**	**6,004,634**	**117,317**	**96,472,546**	99,603,701
Liabilities						
Current						
Accounts payable and accruals	**112,982**	**288,662**	**175,436**	**71,962**	**649,042**	735,040
Deferred contributions *(Note 5)*	**-**	**-**	**56,417**	**-**	**56,417**	-
Due to NRT Foundation *(Note 6)*	**-**	**149,124**	**-**	**-**	**149,124**	127,459
	112,982	**437,786**	**231,853**	**71,962**	**854,583**	862,499
Commitments *(Note 7)*						
Net Assets						
Invested in capital assets	**-**	**-**	**-**	**45,355**	**45,355**	58,145
Externally restricted *(Note 8)*	**89,799,827**	**-**	**5,772,781**	**-**	**95,572,608**	98,683,057
	89,799,827	**-**	**5,772,781**	**45,355**	**95,617,963**	98,741,202
	89,912,809	**437,786**	**6,004,634**	**117,317**	**96,472,546**	99,603,701

The accompanying notes are an integral part of these financial statements

New Relationship Trust
Statement of Operations and Change in Net Assets
For the year ended March 31, 2018

	Contribution Fund	*Strategic Fund*	*Other Initiatives Fund*	*Operating Fund*	*2018*	*2017*
Revenue						
Administration	**-**	**-**	**-**	**209,172**	**209,172**	131,885
Indigenous and Northern Affairs Canada (INAC)	**-**	**-**	**-**	**-**	**-**	1,469,000
Investment income *(Note 3)*	**4,610,412**	**48,193**	**-**	**-**	**4,658,605**	4,121,920
Western Economic Diversification Canada	**-**	**-**	**1,958,000**	**-**	**1,958,000**	1,250,000
Other funding/revenue	**-**	**182,318**	**147,164**	**-**	**329,482**	309,404
Province of BC	**-**	**-**	**53,583**	**-**	**53,583**	25,775
	4,610,412	**230,511**	**2,158,747**	**209,172**	**7,208,842**	7,307,984
Strategic Expenses *(Note 11)*						
Economic development	**-**	**506,226**	**-**	**-**	**506,226**	736,250
Education	**-**	**893,800**	**-**	**-**	**893,800**	846,990
Elders and youth	**-**	**402,800**	**-**	**-**	**402,800**	448,800
Governance capacity	**-**	**1,860,758**	**-**	**-**	**1,860,758**	2,116,555
Language and culture	**-**	**525,000**	**-**	**-**	**525,000**	975,000
Special projects	**-**	**291,303**	**39,621**	**-**	**330,924**	350,278
Clean Energy Community Projects	**-**	**-**	**1,006,274**	**-**	**1,006,274**	805,310
	-	**4,479,887**	**1,045,895**	**-**	**5,525,782**	6,279,183
Expenses						
Administration	**-**	**-**	**209,391**	**-**	**209,391**	131,885
Advertising	**-**	**-**	**54,191**	**28,855**	**83,046**	58,500
Amortization	**-**	**-**	**-**	**17,996**	**17,996**	21,583
Communication	**-**	**-**	**-**	**36,068**	**36,068**	75,658
Consulting	**-**	**-**	**444,181**	**16,500**	**460,681**	346,342
Governance	**-**	**-**	**-**	**95,787**	**95,787**	129,544
Insurance	**-**	**-**	**-**	**9,496**	**9,496**	9,881
Investment management	**444,425**	**22,565**	**-**	**-**	**466,990**	440,931
Occupancy	**-**	**-**	**22,000**	**67,636**	**89,636**	87,469
Office	**-**	**-**	**2,467**	**37,205**	**39,672**	40,143
Planning and community meetings	**-**	**-**	**85,792**	**-**	**85,792**	81,983
Professional development	**-**	**-**	**-**	**4,731**	**4,731**	8,087
Professional fees	**-**	**-**	**-**	**120,688**	**120,688**	107,531
Salaries and benefits	**-**	**-**	**579,194**	**572,621**	**1,151,815**	1,229,287
Telephone	**-**	**-**	**11,885**	**12,257**	**24,142**	24,618
Training and skills development	**-**	**-**	**689,463**	**-**	**689,463**	49,851
Travel	**-**	**-**	**155,433**	**46,071**	**201,504**	181,546
	444,425	**22,565**	**2,253,997**	**1,065,911**	**3,786,898**	3,024,839
Excess (deficiency) of revenue over expenses before other items	**4,165,987**	**(4,271,941)**	**(1,141,145)**	**(856,739)**	**(2,103,838)**	(1,996,038)

Continued on next page

The accompanying notes are an integral part of these financial statements

New Relationship Trust
Statement of Operations and Change in Net Assets
For the year ended March 31, 2018

	Contribution Fund	*Strategic Fund*	*Other Initiatives Fund*	*Operating Fund*	***2018***	*2017*
Excess (deficiency) of revenue over expenses before other items *(Continued from previous page)*	**4,165,987**	**(4,271,941)**	**(1,141,145)**	**(856,739)**	**(2,103,838)**	(1,996,038)
Other items						
Unrealized gains (losses) on investments	**(1,016,599)**	**(2,802)**	**-**	**-**	**(1,019,401)**	6,579,545
Excess (deficiency) of revenue over expenses	**3,149,388**	**(4,274,743)**	**(1,141,145)**	**(856,739)**	**(3,123,239)**	4,583,507
Net assets beginning of year	**91,769,131**	**-**	**6,913,926**	**58,145**	**98,741,202**	94,157,695
Interfund transactions *(Note 9)*	**(5,118,692)**	**4,274,743**	**-**	**843,949**	**-**	-
Net assets, end of year	**89,799,827**	**-**	**5,772,781**	**45,355**	**95,617,963**	98,741,202

The accompanying notes are an integral part of these financial statements

New Relationship Trust
Statement of Cash Flows
For the year ended March 31, 2018

	2018	*2017*
Cash provided by (used for) the following activities		
Operating		
Excess (deficiency) of revenue over expenses	**(3,123,239)**	4,583,507
Amortization	**17,996**	21,583
Realized and unrealized gains on investments	**(243,723)**	(8,889,222)
	(3,348,966)	(4,284,132)
Changes in working capital accounts		
Accounts receivable	**(2,261)**	27,725
Government agencies receivable	**13,398**	(14,014)
Prepaid expenses	**(1,755)**	9,534
Accounts payable and accruals	**(85,998)**	(106,359)
Deferred contributions	**56,417**	-
	(3,369,165)	(4,367,246)
Investing		
Repayment to NRT Foundation	**21,665**	129,026
Purchase of equipment	**(5,206)**	(14,441)
Purchase of investments	**(12,018,636)**	(32,977,217)
Proceeds on disposal of investments	**16,119,740**	31,640,613
	4,117,563	(1,222,019)
Increase (decrease) in cash resources	**748,398**	(5,589,265)
Restricted cash resources, beginning of year	**3,036,917**	8,626,182
Restricted cash resources, end of year	**3,785,315**	3,036,917

The accompanying notes are an integral part of these financial statements

1. Incorporation and nature of the organization

New Relationship Trust ("NRT") was incorporated under the authority of the Province of British Columbia (the "Province") on March 23, 2006 through enactment of the New Relationship Act, Bill 11 - 2006 and is registered as a not-for-profit organization and thus is exempt from income taxes under Part I of the Income Tax Act ("the Act"). In order to maintain its status as a registered not-for-profit organization under the Act, NRT must meet certain requirements within the Act. In the opinion of management these requirements have been met.

2. Significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for Not-for-Profit Organizations ("ASNPO") set out in Part III of the CPA Canada Handbook - Accounting, as issued by the Accounting Standards Board in Canada, which are part of Canadian generally accepted accounting principles, and include the following significant accounting policies:

Fund accounting

NRT follows the restricted fund method of accounting for contributions, and maintains four funds: Operating Fund, Contribution Fund, Strategic Fund and Other Initiatives Fund. The Contribution, Strategic, and Other Initiatives funds are externally restricted by the Province of British Columbia for specific purposes in accordance with the New Relationship Trust Act. Contributions received from Indigenous and Northern Affairs Canada ("INAC") and Western Economic Diversification Canada are externally restricted.

The Operating Fund reports on NRT's operations, administration and governance activities and includes equipment to perform such activities.

The Contribution Fund reports on NRT's initial $100,000,000 contribution by the Province along with the related investment income earned on this contribution less investment management fees.

The Strategic Fund reports on NRT's strategic initiatives and activities.

The Other Initiatives Fund reports on NRT's new initiatives and activities.

Controlled entity

NRT's financial statements do not include the accounts of New Relationship Trust Foundation (the "Foundation") which is controlled by NRT as the director's of NRT appoint the Board of Directors of the Foundation. The required disclosures have been provided in Note 12.

All transactions with the controlled entity are disclosed as related party transactions.

Capital assets

Capital assets are initially recorded at cost. Amortization is provided using the below methods at rates intended to amortize the cost of assets over their estimated useful lives.

	Method	Rate
Computer software	declining balance	30 %
Furniture and fixtures	declining balance	20 %
Office equipment	declining balance	30 %

Leasehold improvements are amortized on a straight-line basis over the term of the underlying lease, being 5 years.

2. Significant accounting policies *(Continued from previous page)*

Revenue recognition

NRT uses the restricted fund method of accounting for contributions. Restricted contributions are recognized as revenue of the Contribution Fund, Strategic Fund, and Other Initiatives Fund in the year in which the related expenses are incurred. All other restricted contributions are recognized as revenue of the Operating Fund because there is not an appropriate restricted fund.

Unrestricted contributions are recognized in the Operating Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Investment income is recognized as revenue in the respective fund when earned.

Measurement uncertainty

The preparation of financial statements in conformity with ASPNO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary. Amortization is based on the estimated useful lives of capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess of revenues and expenses in the periods in which they become known.

Financial instruments

NRT recognizes its financial instruments when NRT becomes party to the contractual provisions of the financial instrument. All financial instruments are initially recorded at their fair value, including financial assets and liabilities originated and issued in a related party transaction with management. Financial assets and liabilities originated and issued in all other related party transactions are initially measured at their carrying or exchange amount in accordance with Section 3840 *Related Party Transactions* (refer to Note 10.)

At initial recognition, NRT may irrevocably elect to subsequently measure any financial instrument at fair value. NRT has not made such an election during the year.

NRT subsequently measures investments in equity instruments quoted in an active market at fair value. Fair value is determined by published price quotations. All other financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in the excess of revenues over expenses for the current period. Conversely, transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at cost or amortized cost.

Financial asset impairment

NRT assesses impairment of all of its financial assets measured at cost or amortized cost. When there is an indication of impairment, NRT determines whether it has resulted in a significant adverse change in the expected timing or amount of future cash flows during the year. If so, NRT reduces the carrying amount of any impaired financial assets to the highest of: the present value of cash flows expected to be generated by holding the assets; the amount that could be realized by selling the assets; and the amount expected to be realized by exercising any rights to collateral held against those assets. Any impairment, which is not considered temporary, is included in current year excess of revenues over expenses. NRT reverses impairment losses on financial assets when there is a decrease in impairment and the decrease can be objectively related to an event occurring after the impairment loss was recognized. The amount of the reversal is recognized in excess of revenues over expenses in the year the reversal occurs.

3. Investments

Investments are held by a custodian and are comprised of institutional pooled funds managed by professional investment managers. Investment activities are governed by the Board-approved NRT "Statement of Investment Policy and Procedures".

	Fair Value	***Cost Base***	***2018 Cumulative Unrealized Gain(loss)***	*2017 Cumulative Unrealized Gain(loss)*
Contribution Fund				
Fixed Income	**15,969,434**	**16,715,609**	**(746,175)**	(638,421)
Canadian Equity	**32,909,802**	**33,843,939**	**(934,137)**	483,513
Global Equity	**43,136,469**	**29,937,484**	**13,198,985**	12,690,180
	92,015,705	**80,497,032**	**11,518,673**	12,535,272
Strategic Fund				
Money Market	**167,517**	**167,517**	**-**	-
Fixed Income	**415,296**	**434,702**	**(19,406)**	(16,604)
	582,813	**602,219**	**(19,406)**	(16,604)
Total Investments	**92,598,518**	**81,099,251**	**11,499,267**	12,518,668
Current	**167,517**	**167,517**	**-**	-
Long-term	**92,431,002**	**80,931,734**	**11,499,267**	12,518,668
Total Investments	**92,598,519**	**81,099,251**	**11,499,267**	12,518,668

Investment income earned during the year is comprised as follows:

	Contribution Fund	**Strategic Fund**	***2018***	*2017*
Interest and dividend income	**3,347,287**	**48,193**	**3,395,480**	**1,812,243**
Capital Gains, net	**1,263,125**	**-**	**1,263,125**	**2,309,677**
	4,610,412	**48,193**	**4,658,605**	**4,121,920**

4. Capital assets

	Cost	***Accumulated amortization***	***2018 Net book value***	*2017 Net book value*
Computer software	**224,773**	**181,614**	**43,159**	55,334
Furniture and fixtures	**21,023**	**19,196**	**1,827**	2,284
Office equipment	**10,930**	**10,561**	**369**	527
Leasehold improvements	**1,426**	**1,426**	**-**	-
	258,152	**212,797**	**45,355**	58,145

5. Deferred contributions

Deferred contributions represent contributions received from the Province for the MACAW Indigenous Gender-Based Analysis. Recognition of these amounts as revenues is deferred to periods when the specified expenditures take place. Changes in the deferred contributions balance are as follows:

	2018	*2017*
Amount received during the year	**100,000**	-
Less: Amount recognized as revenue during the year	**(43,583)**	-
Balance, end of year	**56,417**	-

6. Due to NRT Foundation

The amount due to the Foundation is unsecured, non-interest bearing and due on demand.

7. Commitments

NRT occupies leased premises until May 1, 2023 with future aggregate lease payments as follows:

2019	$70,548
2020	$71,190
2021	$71,190
2022	$71,190
2023	$71,190
Thereafter	$5,933

NRT has committed in fiscal 2018 to the following strategic fund initiatives to be disbursed subsequent to March 31, 2018:

Direct support	$ 312,236
Policy development initiatives	94,695
K-12 grants	64,000
Best Practice	58,400
Other capacity initiatives	47,900
National policy initiatives	7,000
Elder's and youth grants	7,000
	$ 591,231

8. Externally restricted net assets

NRT received a $100,000,000 grant from the Province, which is subject to externally imposed restrictions, to be used for expenditures specific to enhancing First Nations Governance, leadership, and institutional and human resources capacity to address social, cultural, and economic needs and priorities. On an annual basis, the NRT's Board of Directors determines the amount of the externally restricted net assets that are required to fund the current year’s expenditures, reducing the externally restricted net assets, net of any investment income earned on the restricted investments.

Included in the Other Initiatives Fund are amounts externally restricted by INAC, for future expenditures associated with new initiatives and activities. The INAC expenditures are subject to repayment should NRT not incur expenditures equal to the contributions received for the designated purposes. As at the date of the financial statements, INAC has not requested repayment of the surplus of contributions in excess of expenditures, and as such, no liability has been reflected in the NRT’s financial statements.

9. Interfund transactions

During the year, NRT transferred $4,274,743 from the Contribution Fund to the Strategic Fund and $843,949 to the Operating Fund for the purpose of accumulating money in the funds for program needs.

10. Related party transactions

Included in strategic expenses for the current year is $720,000 (2017 - $720,000) to the Foundation. The expenses are recorded as follows:

- Scholarships and bursaries contributed of $600,000 (2017 - $600,000)
- Administration funding of $105,000 (2017 - $105,000)
- Golf tournament sponsorship of $15,000 (2017 - $15,000)

11. Strategic Fund

	2018	*2017*
Economic Development:		
BC Aboriginal Business Awards	**25,000**	25,000
Entrepreneurs Equity Matching Initiative	**376,226**	591,250
Other initiatives	**105,000**	120,000
	506,226	736,250
Education:		
Scholarships and Bursaries	**600,000**	600,000
K-12 Education Initiative	**293,800**	246,990
	893,800	846,990
Elders and Youth:		
Elders Gathering	**50,400**	50,000
Elders Grants	**182,800**	184,400
Youth Grants	**169,600**	214,400
	402,800	448,800
Governance Capacity:		
Direct Support for Governance Capacity Building	**1,367,638**	1,492,283
Policy Development	**309,116**	411,662
Best Practices	**36,840**	-
Capacity Tools and Resources	**-**	88,793
Economic Development Support Team	**147,164**	123,817
	1,860,758	2,116,555
Language and Culture:		
First Voices	**25,000**	225,000
B.C. Language Initiative	**135,000**	200,000
Master Apprentice	**135,000**	200,000
Language Authorities	**125,000**	190,000
Arts Administrator and Cultural Manager Internships	**105,000**	160,000
	525,000	975,000
Special Projects:		
Young Entrepreneurs Symposium	**275,188**	333,568
Golf Tournament Sponsorship	**16,115**	16,710
	291,303	350,278
	4,479,887	5,473,873

12. Controlled entity

The Foundation is responsible for advancing education by providing scholarships, bursaries and awards for First Nations students pursuing post-secondary education. The Foundation also provides financial assistance for books, equipment and other educational supplies. The Foundation is a non-profit charitable organization registered under the Income Tax Act of Canada and as such, is exempt from income taxes.

New Relationship Trust Foundation has not been consolidated in the NRT's financial statements. Audited financial statements of New Relationship Trust Foundation are available upon request. Financial summaries of this unconsolidated entity, as at March 31, 2018 and 2017, and for the years then ended, are as follows:

Financial Position	**2018**	**2017**
Total assets	**$ 2,707,840**	**$ 2,801,624**
Total liabilities	**$ 831,062**	**$ 1,158,864**
Total net assets	**1,876,778**	**1,642,760**
Statement of Operations		
Total revenues	**$ 1,759,819**	**$ 1,365,597**
Total expenses	**1,525,801**	**1,362,442**
Excess of revenues over expenses	**$ 234,018**	**$ 3,155**
Cash Flows		
Cash provided by operations	**$ (205,926)**	**$ 860,503**
Cash provided by financing and investing activities	**(1,583,831)**	**(129,025)**
(Decrease) / Increase in cash resources	**$ (1,789,757)**	**$ 731,478**

13. Financial instruments

NRT, as part of its operations, carries a number of financial instruments. It is management's opinion that the NRT is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in interest rates. Changes in market interest rates may have an effect on the cash flow associated with some financial assets and liabilities, known as cash flow risk, and on the fair value of other financial assets or liabilities, known as price risk.

NRT is exposed to interest rate risk through its investments in interest bearing instruments.

Liquidity risk

Liquidity risk is the risk that NRT will encounter difficulty in meeting obligations associated with financial liabilities. NRT enters into transactions to purchase goods and services on credit; borrow funds from financial institutions or other creditors; lease office equipment from various creditors; etc., for which repayment is required at various maturity dates.

13. Financial instruments *(Continued from previous page)*

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or foreign currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. NRT's investments in publicly-traded securities and corporate bonds exposes NRT to price risk as these investments are subject to price changes in an open market due to a variety of reasons including changes in market rates of interest, general economic indicators and restrictions on credit markets.

Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. NRT enters into transactions to investments denominated in US dollars currency for which the related revenues and expenses are subject to exchange rate fluctuations.

14. Economic dependence

NRT's primary source of revenue is provincial government grants. The grant funding can be cancelled if NRT does not observe certain established guidelines. NRT's ability to continue viable operations is dependent upon maintaining its right to follow the criteria within the guidelines associated with initial funding and current year contributions. As at the date of these financial statements management believes that it is in compliance with the guidelines.

New Relationship Trust
Schedule 1 - Contribution Fund Revenues and Expenses
For the year ended March 31, 2018

	2018	*2017*
Revenue		
Investment income	**4,610,412**	4,059,745
Expenses		
Investment management	**444,425**	420,474
	4,165,987	3,639,271
Unrealized gain (loss) on investments	**(1,016,599)**	6,586,719
Excess of revenue over expenses	**3,149,388**	10,225,990

New Relationship Trust
Schedule 2 - Strategic Fund Revenues and Expenses
For the year ended March 31, 2018

	2018	*2017*
Revenue		
Indigenous and Northern Affairs Canada (INAC)	**-**	50,000
Investment income	**48,193**	62,175
Other funding/revenue	**182,318**	185,587
	230,511	297,762
Strategic Expenses		
Economic development	**506,226**	736,250
Education	**893,800**	846,990
Elders and youth	**402,800**	448,800
Governance capacity	**1,860,758**	2,116,555
Language and culture	**525,000**	975,000
Special projects	**291,303**	350,278
	4,479,887	5,473,873
Expenses		
Investment management	**22,565**	20,457
	(4,271,941)	(5,196,568)
Unrealized loss on investment	**(2,802)**	(7,174)
Deficiency of revenue over expenses	**(4,274,743)**	(5,203,742)

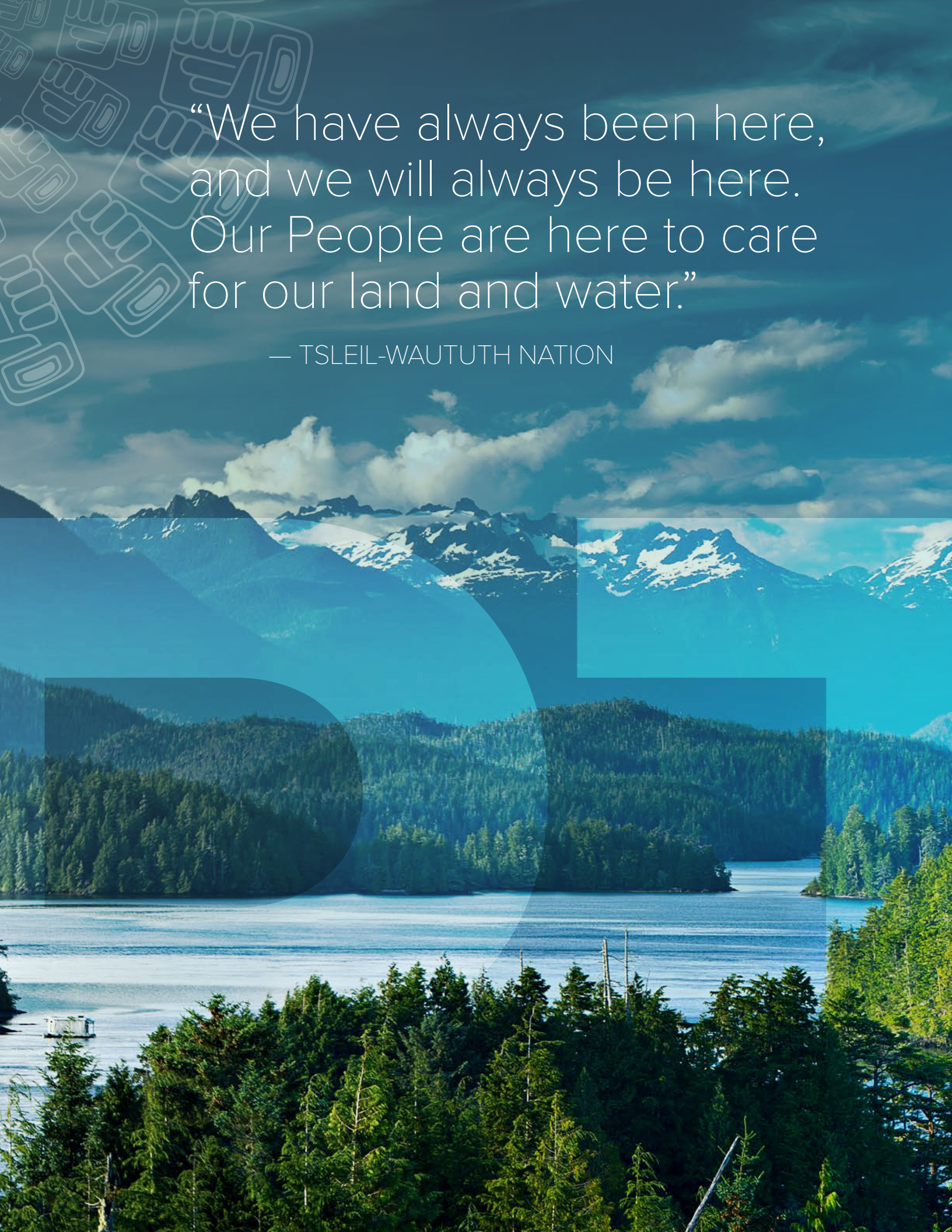
New Relationship Trust
Schedule 3 - Other Initiatives Fund Revenues and Expenses
For the year ended March 31, 2018

	2018	*2017*
Revenue		
Western Economic Diversification Canada	**1,958,000**	1,250,000
Province of BC	**53,583**	25,775
Indigenous and Northern Affairs Canada (INAC)	**-**	1,419,000
Other funding/revenue	**147,164**	123,817
	2,158,747	2,818,592
Strategic Expenses		
Clean Energy Community Projects	**1,006,274**	805,310
MACAW Project	**39,621**	-
	1,045,895	805,310
Expenses		
Administration	**209,391**	131,885
Advertising	**54,191**	24,448
Consulting	**444,181**	337,198
Occupancy	**22,000**	23,250
Office	**2,467**	5,461
Planning and community meetings	**85,792**	81,983
Salaries and benefits	**579,194**	666,018
Telephone	**11,885**	14,713
Training and skills development	**689,463**	49,851
Travel	**155,433**	131,465
	2,253,997	1,466,272
Excess (deficiency) of revenue over expenses	**(1,141,145)**	547,010

New Relationship Trust
Schedule 4 - Operating Fund Revenues and Expenses
For the year ended March 31, 2018

	2018	*2017*
Revenue		
Administration	**209,172**	131,885
Expenses		
Advertising	**28,855**	34,052
Amortization	**17,996**	21,583
Communication	**36,068**	75,658
Consulting	**16,500**	9,144
Governance	**95,787**	129,544
Insurance	**9,496**	9,881
Occupancy	**67,636**	64,219
Office	**37,205**	34,682
Professional development	**4,731**	8,087
Professional fees	**120,688**	107,531
Salaries and benefits	**572,621**	563,269
Telephone	**12,257**	9,905
Travel	**46,071**	50,081
	1,065,911	1,117,636
Deficiency of revenue over expenses	**(856,739)**	(985,751)




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New Relationship Trust
3188 Alder Court,
North Vancouver, BC V7H 2V6

Telephone 604.925.3338
Toll-free 1.877.922.3338
Website newrelationshiptrust.ca

NewRelationshipTrust
@NRT_BC
NewRelationshipTrust



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